

## **CP All Public Company Limited**





### Financial Highlights

Units in Million Baht	4Q06	4Q07	Change	2006	2007	Change
Company Only						
Total Revenue	18,588	22,016	+18.4%	69,498	81,807	+17.7%
Net Profits	383	533	+39.2%	2,216	2,504	+13.0%
Consolidated						
Total Revenue	27,502	30,085	+9.4%	103,276	115,358	+11.7%
Net Profits	73	347	+375.3%	1,332	1,460	+9.6%

Year	2005	2006	2007
Total Revenue (Consolidated)	98,948	103,276	115,358
Net Profits (Consolidated)	1,508	1,332	1,460



### **Share Capital Information**

- Price (February 25, 2008) : Bt 10.70

- Hi/Low (YTD) : Bt 12.5/5.6 per share

Average daily turnover : Bt 69.22 million

• No. of shares : 4,470,224,988

(Par Bt 1)

Market capitalization : Bt 47,831.41 million

Major shareholders

CP Group 43.7%
AIA 9.0%
State Street Bank and Trust 4.5%
GIC 4.2%

• First trade date : October 14, 2003

**Dividend Payment** 

2004 Bt 2.25 per share (payout ratio of 59%)

Based on Consolidated F/S

2005 Bt 0.30 per share (payout ratio of 88%)

Based on Consolidated F/S

2006 Bt 0.25 per share (payout ratio of 84%)

Based on Consolidated F/S

2007 Bt 0.35 per share (payout ratio of 63%)

Based on Company Only F/S

Note

: Year 2005 Capital was increased by stock dividend at 1:1 and par value was changed from Baht 5 to

Baht 1 per share.

: October 19, 2007 C.P. Seven Eleven Plc. has changed its name with the Registrar of Ministry

of Commerce to "CP All Plc."

: October 26, 2007 Trading symbol of "CP7-11" has been changed to "CPALL".

: Year 2007 Dividend policy has been changed from the approximate payout of 50 percent of

consolidated financial statement to company only financial statement.







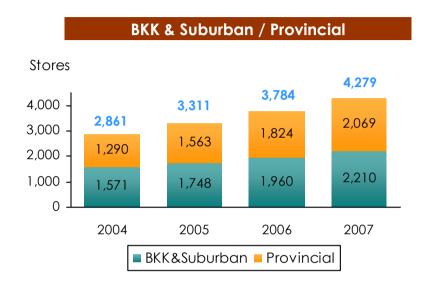
#### **Businesses in Thailand**

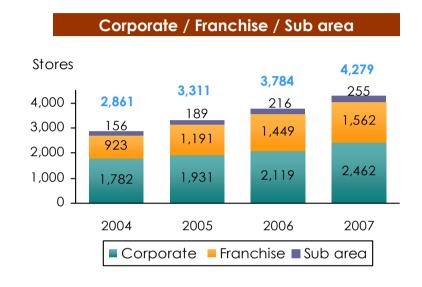
#### **Convenience Store Business:**

"7-Eleven"



### Store Types Breakdown





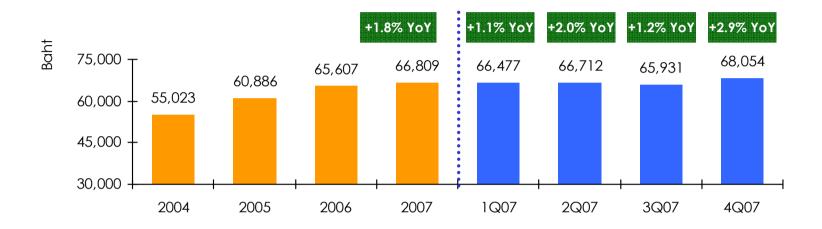
#### Stand-alone /In PTT gas station Stores 4,279 3,784 4,000 3,311 614 505 2,861 396 3,000 2,000 3,665 3,279 2,915 2,564 1,000 0 2004 2007 2005 2006 ■ Stand-alone ■ In PTT gas station

Stores/Year	2004	2005	2006	2007
BKK & Suburban	1,571	1,748	1,960	2,210
Provincial	1,290	1,563	1,824	2,069
Total	2,861	3,311	3,784	4,279
Expansion	+464	+450	+473	+495



#### Same Store Sales Growth

#### Avg. Same Store Sales Incl. T/E per Store per Day\*



#### Same Store Sales Growth

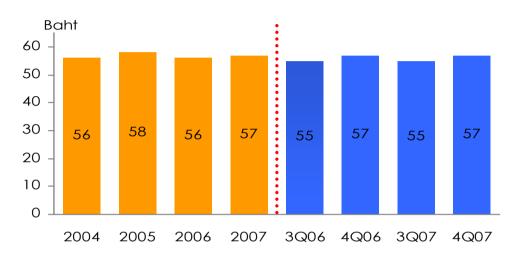
	2004	2005	2006	2007
SSS Growth (Incl. T/E)	6.7%	10.7%	7.8%	1.8%
SSS Growth (Excl. T/E)	4.8%	4.7%	5.5%	5.9%

1Q07	2Q07	3Q07	4Q07
1.1%	2.0%	1.2%	2.9%
7.4%	5.6%	4.4%	6.0%

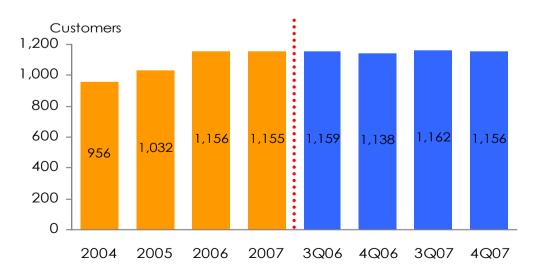


### Sales and Spending per Ticket

#### **Spending per Ticket**

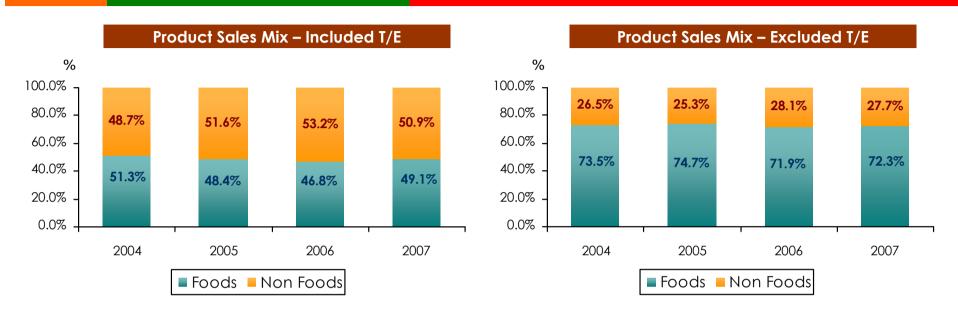


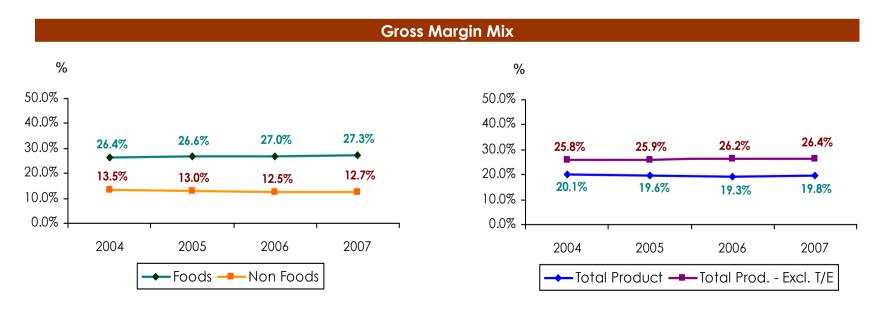
#### No. of Customers per Store per Day





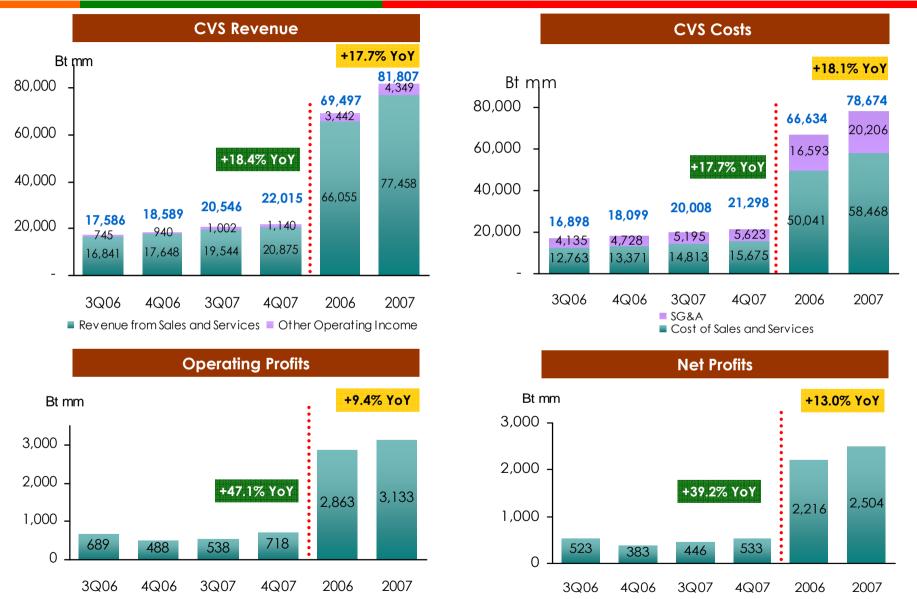
#### Product Sales Mix & Gross Margin Mix







#### Convenience Store Performance - Company Only













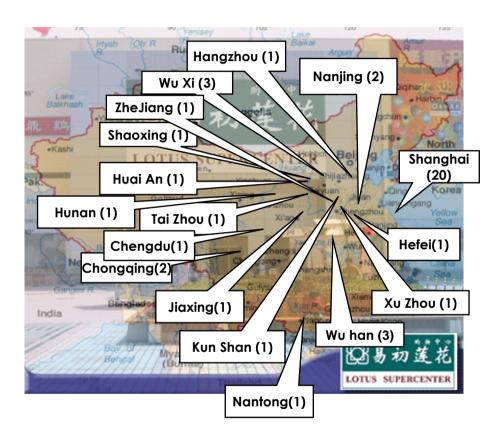




### Business in PRC Supercenter Business : Lotus Shanghai



#### **Store Network**





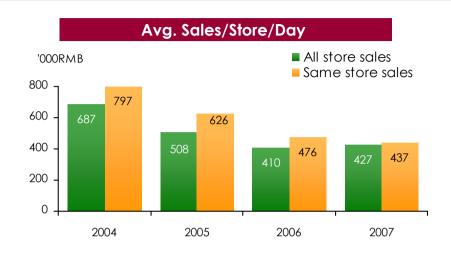
■ In 2007, there is one store closed in Jiaxing; thus, total Lotus stores remain 42 stores.

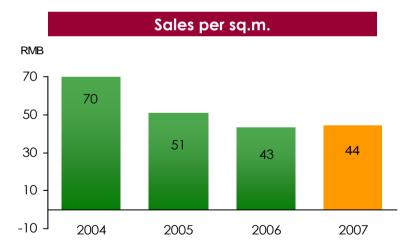
No. of Stores	2005	2006	2007
Shanghai	19	20	20
Others	21	23	22
Total	40	43	42

Note: SLS has commenced contract since July 2004 to manage another 2 Lotus stores in Wuhan without title to any assets in accordance with an agreement to manage an outlet between SLS and two local companies

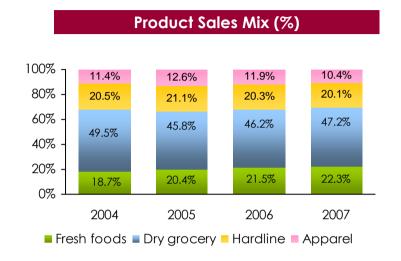


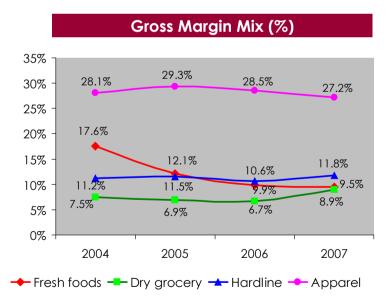
#### Average Sales/Store/Day and Product Mix





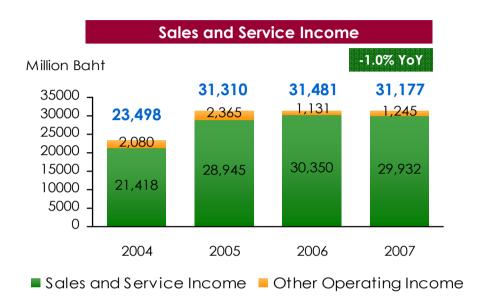
Year	2005	2006	2007
Same Store Sales (000 RMB)	626	476	437
Sales per sq.m. (RMB)	51	43	44





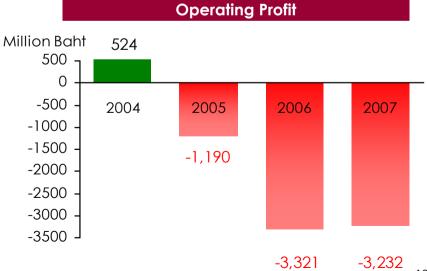


### Supercenter Performance



Costs of Sales & Service and Operating Exp.					
Million Bah	+		-	1.1% YoY	
35000 ¬	1	32,500	34,802	34,409	
30000 <b>-</b> 25000 <b>-</b>	22,974	7,012	8,677	8,618	
20000 -	4,436				
15000 - 10000 - 5000 -	18,538	25,488	26,125	25,791	
Ü	2004	2005	2006	2007	
■ Costs	of Sales ar	nd Service	Operc	iting Expense	

Year	2005	2006	2007
Sales & Service Income	31,310	31,481	31,177
Cost of Sales & Service and Operating Expenses	32,500	34,803	34,409
Operating Profits	-1,190	-3,321	-3,232



Note: All data are before elimination. Interest income are included in Other Operating Income.

### Financial Highlights: FY07 Consolidated

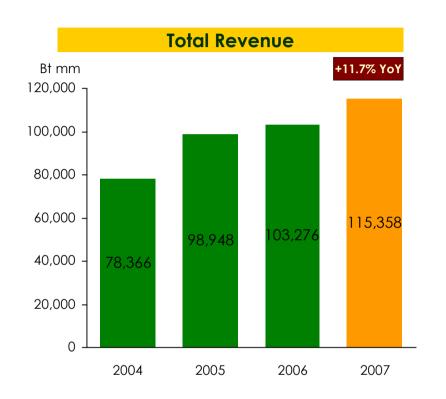


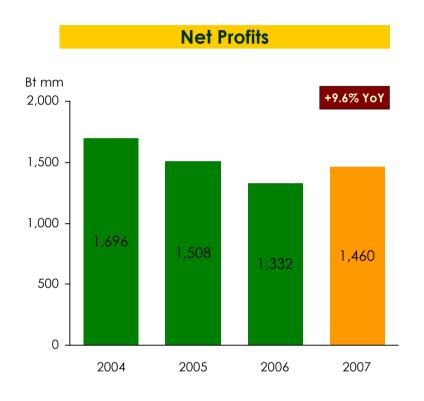






#### **Revenue - Consolidated**

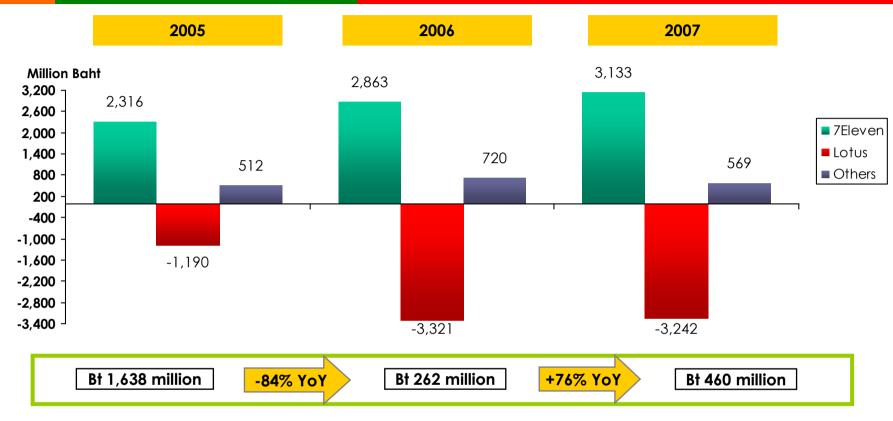




Year	2005	2006	2007
Revenue (Bt mn)	98,948	103,276	115,358
Net Profit (Bt mn)	1,508	1,332	1,460



### Operating profit (By Business Segment)



Operating profit (Bt mn)	2005	2006	2007
7-Eleven	2,316	2,863	3,133
Lotus	-1,190	-3,321	-3,242
Others	512	720	569
Total	1,638	262	460

Note: All data are before elimination.

: Other businesses mainly are comprised of Counter Service, Retailink, CPRAM and others.

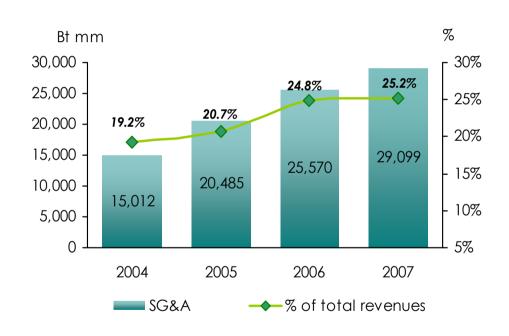
: Operating profit is prior to minority interests adjustment.

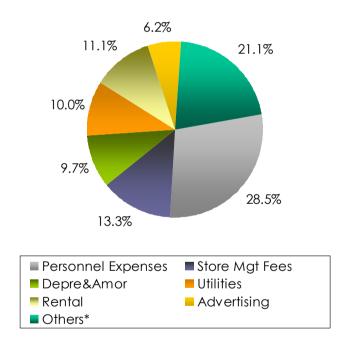


### **Selling and Administrative Expenses**

2007 SG&A Expense for Consolidated F/S

2007 SG&A Breakdown for Company Only

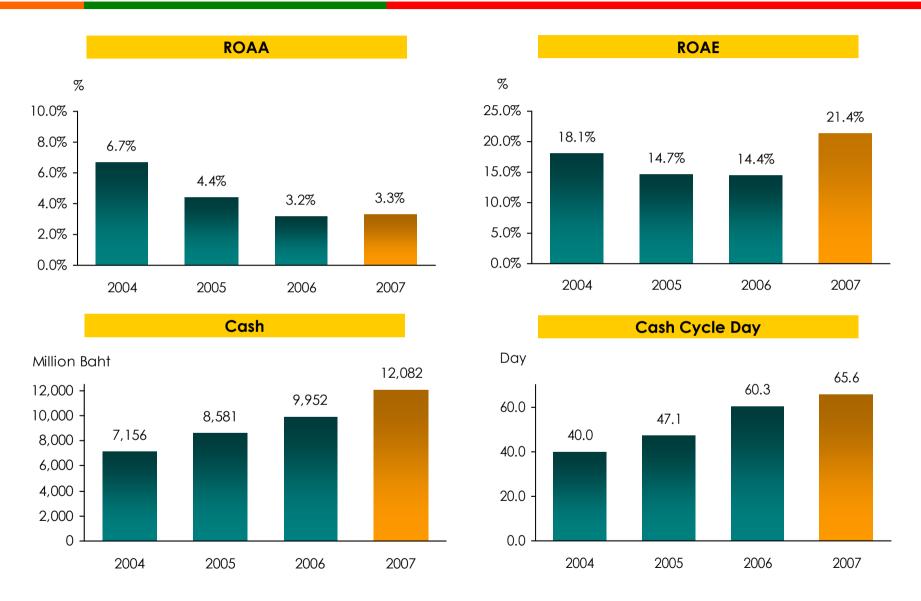




<sup>\*</sup> Others are comprised of royalty fee, professional fee, R&D, and transportation etc.



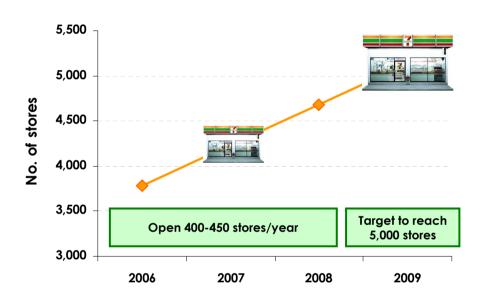
### Key performance ratio - Consolidated





#### **Future and Capex Plan**

#### 7-Eleven Store Expansion



Stand alone 75%	PTT 25%	
Franchise 60%		orporate 40%
BKK and suburban 50%	7 Provincial 50%	

#### **Product Strategy**

■ Foods: Non-Foods 50:50

■ Retailer Initiative: Store Assortment

■ Target to achieve 3-5% same store sales growth for the next 3-5 years

#### **2008 Projected CAPEX**

#### **Thailand**

#### Million Baht

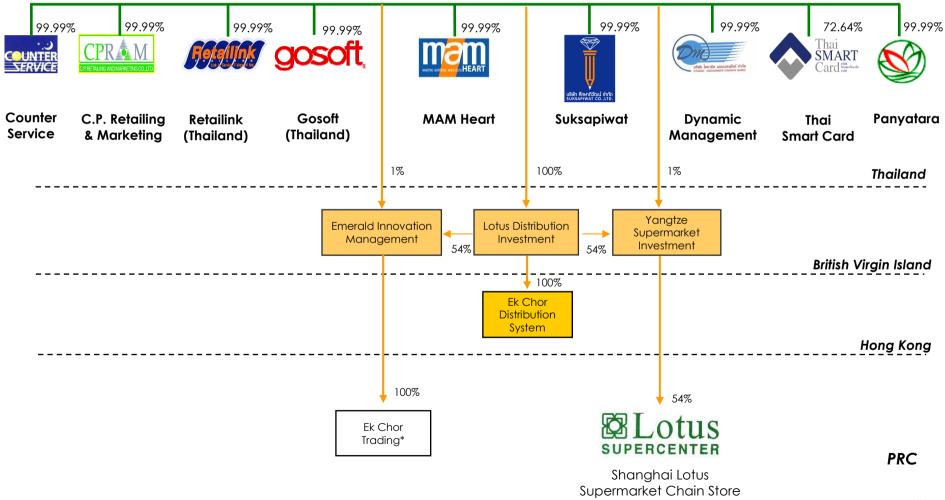
	Total	3,300
•	Fixed assets & IT system	_500
•	Investment in subsidiaries & DC	800
•	450 stores renovation	600
•	400-450 stores expansion	1,400





#### Group Structure of CP All Public Company Limited







### **Changes in Accounting**

Before Feb 2004 Phone card revenues were booked under CVS segment.

Feb 2004 Phone card revenues were booked under Other Business segment.

Impact In segmentation report, sale, cost of sales and operating profit under Other Business

will be increased and vice versa under CVS.

Sept 2005 Phone card revenues were booked under CVS segment.

Impact In segmentation report, sale, cost of sales and operating profit under CVS

will be increased and vice versa under Other Business.

Oct 2005 Phone card revenues of two mobile phone operators were booked as

commission earned.

Impact In consolidated, the company only and segmentation reports, sale and cost of sales

will be reduced but service income will be increased. However, operating profit

remains unchanged.

Jan 2007 Accounting policy change regarding investment in subsidiaries and

associates in the company only report from equity method to cost

method starting from Jan 1, 2007 onward.

Impact Net profit shown in the company only report will be different from that shown in

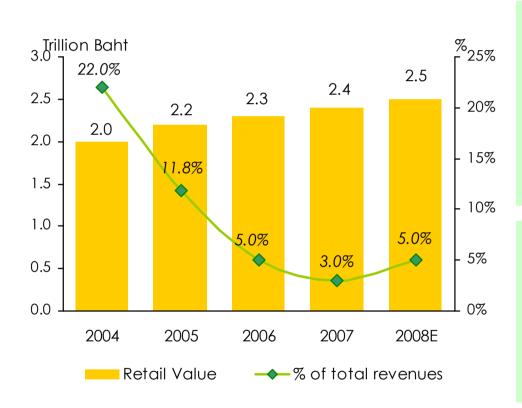
consolidated financial statement.

#### Disclaimer:

This document may be deemed to contain forward-looking statements. These forward-looking statements include, among other things, statements regarding future events and the future financial performance of CP All that involve risks and uncertainties. Readers are cautioned that these forward-looking statements are only predictions and may differ materially from actual future events or results. Any projections in the fact sheet are based on limited information currently available to CP All, which is subject to change. Actual events or results could differ materially and no reader of the fact sheet should assume later that the information provided today is still valid. Such information speaks only as of the date of the fact sheet.



#### Thailand Retail Value: Marginal Growth



Source: BOT and industry estimates

- In 2007, retail sector valued Baht 2.4 trillion with the growth rate of 3% due to lower consumer confidence, turmoil in political situation and unrest in the South.
- In 2008, retail sector has estimated the growth of 5% with the sign of political stability and recovery of consumer consumption



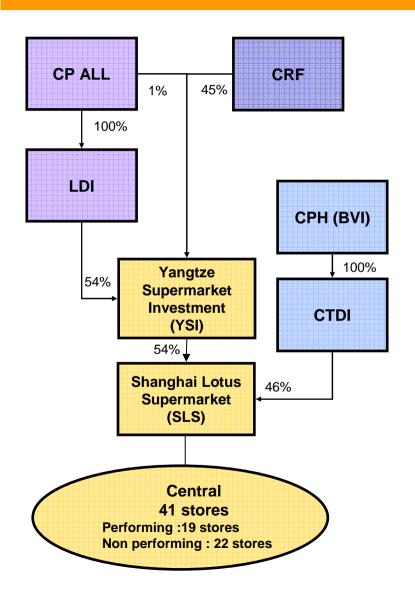
# Connected transactions regarding disposition of Lotus Supercenter business in PRC



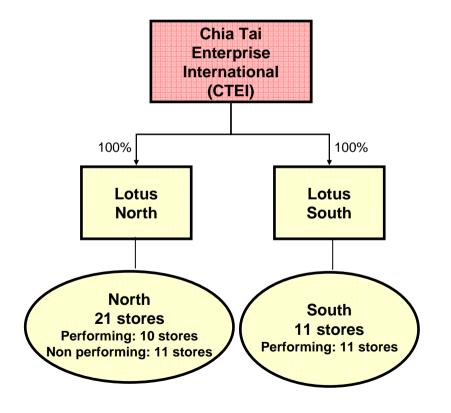


### **Current Lotus Shareholding**

#### **Current Holding Structure of Lotus Central**

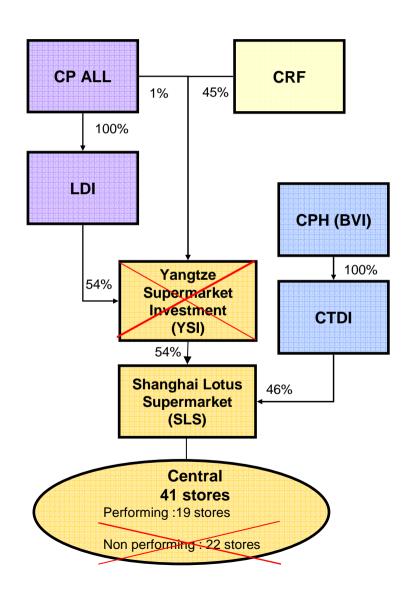


**Current Holding Structure of Lotus North and Lotus South** 





#### CP ALL will receive CB from the disposition



- 1. The reorganization of SLS by disposing of its 22 non-performing stores to CPH.
- 2. CP ALL and LDI will dispose the SLS interests held through 55% shareholding in YSI of to CTEI.
- Consideration: CTEI's CB to CP ALL and LDI in the amount of HKD 891.2 million or Baht 3,918 million.
- 3. In addition, CP ALL and/or LDI will subscribe CB issued by CTEI in the amount of HKD 156.4 million or Baht 687.6 million

CB terms and conditions:

Maturity 3 years extendable to 5

vears

Interest 1% per annum

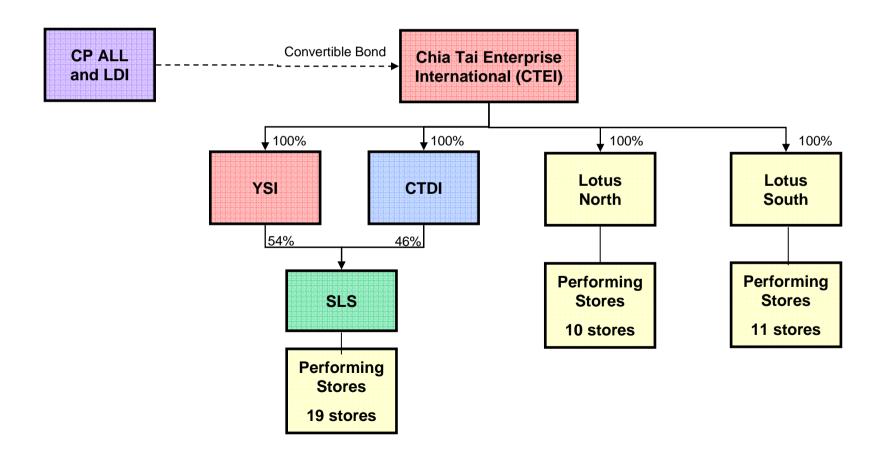
Conversion price HKD 0.39 / share



### CTEI post restructuring

#### **CTEI restructuring**

- : acquire 19 performing stores and dispose 11 non-performing stores in the North
- : extends its presence in Northern, Central and Southern regions of the PRC with operating 40 performing stores
- : create synergy through economy of scale and collective purchasing power with vendors and suppliers





### **CTEI Financial Impact**

# Financial impact of the restructuring as if the Restructuring had been completed as of December 31, 2006.

	ne CTEI Group efore restructuring	The Enlarged CTEI Group after restructuring
Total Assets	2,459.1	7,887.4
Total Liabilities	2,528.5	6,597.3
Net Asset Value	(69.4)	1,290.1
Revenue	3,482.8	6,892.0
Net Loss	(347.5)	(335.5)
EBITDA	(133.1)	140.5

Source: CTEI circular on June 29, 2007