## C.P. Seven Eleven Public Company Limited



Presentation of 2Q07 results
August 2007

## Financial Highlights

Units in Million Baht

## 2Q06 2Q07 Change

Consolidated

| Total Revenue | 24,981 | 27,878 | $\mathbf{+ 1 1 . 6 \%}$ |
| :--- | ---: | :---: | :---: |
| Net Profits | 388 | 267 | $\mathbf{- 3 1 . 2 \%}$ |
| mpany Only |  |  |  |
| Total Revenue | 17,202 | 20,298 | $\mathbf{+ 1 7 . 7 \%}$ |
| Net Profits | 758 | 800 | $\mathbf{+ 5 . 5 \%}$ |


| Year | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{1 H 0 6}$ | $\mathbf{1 H 0 7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue (Consolidated) | 77,840 | 98,948 | 104,879 | 51,104 | 56,211 |
| Net Profits (Consolidated) | 1,198 | 1,508 | 1,332 | 877 | 850 |

- Price (Aug 7, 2007) : Bt 11.30
- Hi/ Low (YTD) : Bt 12.40/ 5.45 per share
- Average daily tumover : Bt 66.6 million
. No. of shares : 4,457,390,453 (Par Bt 1)
. Market capitalization : Bt 50,814.25 million
- Major shareholders : CP Group 44.7\%
AIA 9.0\%

Goldman Sachs 6.5\% GIC 5.0\%

- First trade date : October 14, 2003
- Dividend Payment 2004
: Bt 2.25 per share (payout ratio of 59\%)
- Dividend Payment 2005
: Bt 0.30 per share (payout ratio of $88 \%$ )
- Dividend Payment 2006

Sales \& Services Inc ome by Segments


Bt. 24,638 million


Bt. 27,877 million


Bt 50,130 million

1H07

Thailand 73\%

PRC
27\%

Bt 55,948 million

- Proportionate consolidation

Revenue breakdown

| Bt.million / \% of Total | $\underline{2006}$ |  | $\underline{2007}$ |  | $\underline{1 H 06}$ |  | $\underline{1 H 07}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Thailand | 17,700 | 90\% | 21,000 | 91\% | 34,299 | 88\% | 40,682 | 90\% |
| PRC | 2,061 | 10\% | 2,042 | 9\% | 4,702 | 12\% | 4,534 | 10\% |
| Total | 19,761 | 100\% | 23,042 | 100.0\% | 39,001 | 100.0\% | 45,216 | 100.0\% |
| Operating profit breakdown |  |  |  |  |  |  |  |  |
| Bt.million / \% of Total | $\underline{2 Q 06}$ |  | $\underline{2 Q 07}$ |  | 1H06 |  | 1H07 |  |
| Thailand | 1,118 | 126\% | 1,068 | 144\% | 2,000 | 122\% | 2,192 | 132\% |
| PRC | -233 | -26\% | -327 | -44\% | -357 | -22\% | -531 | -32\% |
| Total | 885 | 100.0\% | 741 | 100\% | 1,643 | 100.0\% | 1,661 | 100.0\% |

Source: C.P. Seven Eleven's calculation


## Businesses in Thailand

## Convenience Store Business :

## "7-Eleven"

## BKK \& Subuiban / Provincial



Stand-alone /In PII gas station


Copporate / Franchise / Sub area


| Stores/Year | 2004 | 2005 | 2006 | $1 H 07$ |
| :---: | :---: | :---: | :---: | :---: |
|  <br> Suburban | 1,571 | 1,748 | 1,960 | 2,108 |
| Provincial | 1,290 | 1,563 | 1,824 | 1,947 |
| Total | 2,861 | 3,311 | 3,784 | 4,055 |
| Expansion | +464 | +450 | +473 | +271 |

## Sales and Spending perTicket

Avg. Same Store Sales per Store per Day*


| Year | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: | :---: |
| Same Store Sales (Bt) | 55,023 | 60,886 | 65,607 |
| SSS Growth | $6.7 \%$ | $10.7 \%$ | $7.8 \%$ |
| Spending Per Ticket (Bt) | 56 | 58 | 56 |
| No. of customer/store/day | 956 | 1,032 | 1,156 |

Spending per Ticket



Note : * Calculated based on number of stores opened at the end of the previous comparable period i.e. stores underoperation of at least 1 year. The figures of average same store sales include phone card and are used forcomparison only.

## Product Sales Mix \& Gross Margin Mix




- Food has slightly been increasing due to higher sales portion of beverage. Corresponding to our strategy of moving towards convenience food store, we aim to increase a portion of food. Excluding $T / E$, food vs. non food sales is $73: 27$.
- Food and non food gross margin have slightly increased around $27 \%$ and $12.9 \%$ respectively. Food is still the key challenge to attract new customers and sustain growth.


## Convenience Store Performance



## Q L Otus ：SUPERCENTER：



## Business in PRC Supercenter Business ：Lotus Shanghai



－In 2Q 07，there is no opening of new stores； thus，total Lotus stores remain unchanged at 43 ．

| No．of Stores | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: | :---: |
| Shanghai | 14 | 19 | 20 |
| Others | 11 | 21 | 23 |
| Total | 25 | 40 | 43 |

Note ：SLS has commenced contract since J uly 2004 to manage another 2 Lotus stores in Wuhan without title to any assets in accordance with an agreement to manage an outlet between SLS and two localcompanies

## Average Sales／Store／Day and Product Mix

## Avg．Sales／Store／Day



Sales persq．m．


| Year | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: |
| Same Store Sales（000 RMB） | 797 | 626 | 476 |
| Sales per sq．m．（RMB） | 70 | 51 | 43 |

Product Sales Mix（\％）

－Fresh foods－Dry grocery－Hardline－Apparel


## suocrcenuer meriornece

Sales and Senice Inc ome

－Salesand Service Income Other Operating Income

| Year | 2004 | 2005 | 2006 |
| :---: | ---: | ---: | :---: |
| Sales \＆Service Income | 23,498 | 31,310 | 33,085 |
| Cost of Sales \＆Service <br> and Operating Expenses | 22,974 | 32,500 | 36,406 |
| Operating Profits | 524 | $-1,190$ | $-3,321$ |

Interest income are included in Other Operating Income．

Note ：All data are before elimination．

Costs of Sales \＆Service and Operating Exp．


■ Costs Sales and Service－Operating Expense

Operating Profit


## Financial Highlights : 2Q07 Consolidated



Total Revenue


## Net Profits



| Year | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: | :---: |
| Revenue (Bt mn) | 77,840 | 98,948 | 104,879 |
| Net Profit (Bt mn) | 1,198 | 1,508 | 1,332 |

## Operating profit (By Business Segment)


Bt 333 million - $-110 \%$ YoY Bt -32 million Bt 798 million $-49 \%$ YoY Bt 404 million

| Operating profit (Bt mn) | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: | :---: |
| 7-Eleven | 1,602 | 2,316 | 2,863 |
| Lotus | 524 | $-1,190$ | $-3,321$ |
| Others | 441 | 512 | 720 |
| Total | $\mathbf{2 , 5 6 7}$ | $\mathbf{1 , 6 3 8}$ | $\mathbf{2 6 2}$ |

Note : All data are before elimination.
: Other businesses ma inly a re comprised of Counter Service, Retailink, CPRAM and others.
: Operating profit is priorto minority interests adjustment.

## Selling and Administrative Expenses

## 2Q07 Breakdown for Company Only





| SG \&A | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: |
| SG\&A Expense (Bt mm) | 15,012 | 20,485 | 25,927 |
| \% of total revenue | $19.3 \%$ | $20.7 \%$ | $24.7 \%$ |

* Others are comprised of royalty fee, professional fee, R\&D, and transportation etc.


## Key performance ratio



## Future and Capex Pian

## Future Plan

## 7-Eleven Store Expansion

- Plan to open at 400-450 stores in 2007 comprising of
- 3/4 stand alone VS $1 / 4$ PTT
- Franchise : Corporate 60:40
- Bangkok: Provincial 45:55
- Target to reach 5,000 stores by year 2010
- Target to achieve 3-5\% same store sales growth for the next 3-5 years

Product Strategy

- Foods:Non-Foods 50:50
- Reta iler Initiative : Store assortment


## Lotus Shanghai

- Plan to expand a round 2-5 stores in 2007


## 2007 Projected CAPEX

## Thailand

- 400-450 stores expansion 1,300
- 400 stores renovation 400
- Investment in subsidia ries \& DC 1,000
- Fixed a ssets \& IT system 500

Total
3,100

## Investment in PRC

- Lotus Shanghai

$$
\text { 2-5 stores expansion } 500-1,250
$$

Million Baht3,100

## Group Structure of C.P. Seven Eeven Public Company



[^0]Before Feb 2004

Feb 2004
Impact

Sept 2005
Impact

Oct 2005

Impact

Jan 2007

Impact

## Phone card revenues were booked under CVS segment

Phone card revenues were booked under Other Business segment In segmentation report, sale, cost of sales and operating profit under Other Business will be increased and vice versa under CVS.

## Phone card revenues were booked under CVS segment

In segmentation report, sale, cost of sales and operating profit under CVS will be increased and vice versa under Other Business.

## Phone card revenues of two mobile phone operators were booked as commission eamed.

In consolidated, the company only and segmentation reports, sale and cost of sales will be reduced butsenvice income will be increased. However, operating profit remains unchanged.

Accounting policy change regarding investment in subsidiaries and associates in the company only report from equity method to cost method starting from J an 1, 2007 onward.
Net profit shown in the company only report will be different from that shown in consolidated financial statement.

# Connected transactions regarding disposition of Lotus Superc enter business in PRC 

## 「㹣 LOTUS <br> 四易初蓬花

## Curent Lotus Shareholding

Current Holding Structure of Lotus Central


## CPT-11 will receive CB from the disposition

1.The reorganization of SLS by disposing of its 22 non-performing stores to CPH.
2. CP7-11 and LDI will dispose the SLS interests held through 55\% shareholding in YSI of to CTEI.

Consideration: CTEI's CB to CP7-11 and LDI in the amount of HKD 891.2 million or Baht 3,918 million.
3. In addition, CP7-11 and/or LDI will subscribe CB issued by CTEI in the amount of HKD 156.4 million or Baht 687.6 million

| $C B$ terms and conditions: |  |
| :--- | :--- |
| Maturity | 3 years extendable to 5 <br> years |
| Interest | $1 \%$ per annum <br> Conversion price |

CTE post restructuring
CTEI restructuring
: acquire 19 performing stores and dispose 11 non-performing stores in the North
: extends its presence in Northern, Central and Southern regions of the PRC with operating 40 performing stores
: create synergy through economy of scale and collective purchasing power with vendors and suppliers


## Benefits to CPT-11 of the restructuring

1. Unlock investment value

## 2. Potential upside gain <br> - from CB conversion

3. As a creditor higher

- of ranking claims over
shareholders


## 4. Limit exposure

- on future Investment or expansion

5. Potentially deconsolidate SLS - out of CP7-11 financial statement

[^0]:    * No longer commencing operation

