## CP All Public Company Limited

1Q08: Presentation Results

May 2008



## Financial Highlights

> Units: MB

| Company Only <br> Total Revenue <br> Net Profits | $\begin{gathered} 18,948 \\ 725 \end{gathered}$ | $\begin{gathered} 22,695 \\ 990 \end{gathered}$ |  | $\begin{aligned} & +19.8 \% \\ & +36.6 \% \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Consolidated |  |  |  |  |
| Total Revenue | 28,013 | $\begin{array}{r} 32,861 \\ 1,084 \end{array}$ |  | +17.3\% |
| Net Profits | 583 |  |  | +85.9\% |
| Year | 2004 | 2005 | 2006 | 2007 |
| Total Revenue (Consolidated) | 78,366 | 98,948 | 103,276 | 115,358 |
| Net Profits (Consolidated) | 1,696 | 1,508 | 1,332 | 1,460 |

## Share Capital Information

| Price (May 7, 2008) | : Bt 10.40 | Major shareholders | - CP Group | 43.6\% |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | - AIA | 8.9\% |
| Hi/Low (YTD) | : Bt 11.6/9.35 per share |  | - GIC | 5.1\% |
| Avg. daily furnover | : 62.67 MB |  | - Albouys Nominees | 4.1\% |
| No. of shares | : 4,481,555,801 (Par Bt 1) | First trade date | : October 14, 2003 |  |
| Market capitalization | : 46,608.18 MB |  |  |  |

## Dividend payment

| Year | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ |
| :---: | :---: | :---: | :---: | :---: |
| Dividend payment (Bt/ share) | Bt 2.25 | Bt 0.30 | B† 0.25 | B† 0.35 |
| Payout ratio (\%) | $59 \%$ | $88 \%$ | $84 \%$ | $63 \%$ |
| Based on financial statement | Consolidated | Consolidated | Consolidated | Company Only |

Note
:Year $2005 \quad$ Capital was increased by stock dividend at $1: 1$ and par value was changed from Baht 5 to Baht 1 per share.
October 19, 2007
October 26, 2007
Year 2007 of Commerce to "CP All Plc.
Trading symbol of "CP7-11" has been changed to "CPALL"
Dividend policy has been changed from the approximate payout of 50 percent of consolidated financial statement to company only financial statement.


Core Business in Thailand Convenience Store Business:

"7-Eleven"



## Store Types Breakdown




| Stores/Year | 2004 | 2005 | 2006 | 2007 | 1Q08 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BKK \& Suburban | 1,571 | 1,748 | 1,960 | 2,210 | 2,274 |
| Provincial | 1,290 | 1,563 | 1,824 | 2,069 | 2,128 |
| Total | 2,861 | 3,311 | 3,784 | 4,279 | 4,402 |
| Expansion | +464 | +450 | +473 | +495 | +123 |

■ Stand-alone ■ In PTT gas station

## Same Store Sales Growth

## Same Store Sales Growth

|  | 2004 | 2005 | 2006 | 2007 | 1Q07 | 2Q07 | 3Q07 | 4Q07 | 1Q08 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SSS Growth (Incl. T/E) | 6.7\% | 10.7\% | 7.8\% | 1.8\% | 1.1\% | 2.0\% | 1.2\% | 2.9\% | 4.9\% |
| SSS Growth (Excl. T/E) | 4.8\% | 4.7\% | 5.5\% | 5.9\% | 7.4\% | 5.6\% | 4.4\% | 6.0\% | 7.7\% |

## Avg. Same Słore Sales Incl. T/E per Store per Day*

| Units: Baht | 2004 | 2005 | 2006 | 2007 | 1Q07 | 2Q07 | 3Q07 | 4Q07 | 1Q08 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Avg. Same Store Sales | 55,023 | 60,886 | 65,607 | 66,809 | 66,477 | 66,712 | 65,931 | 68,054 | 69,739 |

Note : * Calculated based on number of stores opened at the end of the previous comparable period i.e. stores under operation of at least 1 year. The figures of average same store sales include phone card and are used for comparison only.

- T/E stands for technology and entertainment


## Spending and Number of Tickets

## Spending per Tickeł



No. of Customers per Store per Day


## Product Sales Mix \& Gross Margin Mix

Product Sales Mix - Excluded T/E


Gross Margin Mix

$\rightarrow$ Foods - -Non-foods (Excl. T/E) $\longrightarrow$ Total Prod. - Excl. T/E

## Convenience Store Performance - Company Only


$\square$ Revenue from Sales \& Services $\quad$ Other Operating Income




## Investment in PRC

 QU LOtUS
## Supercenter Business:

"Lotus Shanghai"


Store Network



- In 2007, there was one store closed in Jiaxing; thus, total Lotus stores remain 42 stores.

| Stores / Year | 2004 | 2005 | 2006 | 2007 |
| :---: | :---: | :---: | :---: | :---: |
| Shanghai | 14 | 19 | 20 | 20 |
| Others | 11 | 21 | 23 | 22 |
| Total | 25 | 40 | 43 | 42 |

Note : SLS has commenced contract since July 2004 to manage another 2 Lotus stores in Wuhan without title to any assets in accordance with an agreement to manage an outlet between SLS and two local companies

## Average Sales/Store/Day and Product Mix



Sales per sq.m.




## Supercenter Performance

Supercenter Revenue

$\square$ Sales \& Service Income Other Operating Income

Supercenter Costs

$\square$ Costs Sales \& Service $\quad$ Operating Expense

| Year | 2004 | 2005 | 2006 | 2007 |
| :---: | :---: | :---: | :---: | :---: |
| Supercenter Revenue (MB) | 23,498 | 31,310 | 31,481 | 31,177 |
| Supercenter Costs (MB) | 22,974 | 32,500 | 34,803 | 34,419 |
| Operating Profits (MB) | 524 | $-1,190$ | $-3,321$ | $-3,242$ |

Note : All data are before elimination.
Interest income are included in Other Operating Income.

## 1Q08 Consolidated: Financial Highlights



## Revenue - Consolidated



Operating Profits (By Business Segment)


| Operating Profits (MB) | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{7 - E l e v e n}$ | $\mathbf{1 , 6 0 2}$ | 2,316 | 2,863 | $\mathbf{3 , 1 3 3}$ |
| Lotus | 524 | $-1,190$ | $-3,321$ | $-3,242$ |
| Others | 441 | 512 | 720 | 569 |
| Total | $\mathbf{2 , 5 6 7}$ | $\mathbf{1 , 6 3 8}$ | $\mathbf{2 6 2}$ | $\mathbf{4 6 0}$ |

Note : All data are before elimination.
Other businesses mainly are comprised of Counter Service, Retailink, CPRAM and others.
: Operating profit is prior to minority interests adjustment.

## Selling and Administrative Expenses

SG\&A Expenses - Consolidated


1Q08 SG\&A Expenses - Company Only


* Others are comprised of royalty fee, professional fee, R\&D, and transportation etc.

| Consolidated SG\&A Expenses / Year | 2004 | 2005 | 2006 | 2007 |
| :---: | :---: | :---: | :---: | :---: |
| SG\&A Expenses (MB) | 15,012 | 20,485 | 25,570 | 29,099 |
| \% of Total Revenue | $19.2 \%$ | $20.7 \%$ | $24.8 \%$ | $25.2 \%$ |



## Key Performance Ratio - Consolidated





18

## Future and CAPEX Plan

7-Eleven Słore Expansion


Product Strategy

- Focus on foods - ready to eat products
- New products launching
- Product assortment
- FBO (First Best Only)
- Book Smile in 7-Eleven stores
- Payment service via Counter Service


## 2008 Projected CAPEX

Thailand

- 400-450 stores expansion 1,400
- 450 stores renovation 600
- Investment in subsidiaries \& DC 800
- Fixed assets \& IT system $\quad 500$
Total $\underline{\underline{3,300}}$


## Appendix



## Group Structure of CPALL



## Changes in Accounting

## Before Feb 2004 Phone card revenues were booked under CVS segment. <br> Feb 2004 <br> Impact <br> Sept 2005 <br> Impact <br> Oct 2005 <br> Impact <br> Jan 2007 <br> Impact <br> Phone card revenues were booked under Other Business segment. <br> In segmentation report, sale, cost of sales and operating profit under Other Business will be increased and vice versa under CVS. <br> Phone card revenues were booked under CVS segment. <br> In segmentation report, sale, cost of sales and operating profit under CVS will be increased and vice versa under Other Business. <br> Phone card revenues of two mobile phone operators were booked as commission earned. <br> In consolidated, the company only and segmentation reports, sale and cost of sales will be reduced but service income will be increased. However, operating profit remains unchanged. <br> Accounting policy change regarding investment in subsidiaries and associates in the company only report from equity method to cost method starting from Jan 1, 2007 onward. <br> Net profit shown in the company only report will be different from that shown in consolidated financial statement.

Disclaimer :
This document may be deemed to contain forward-looking statements. These forward-looking statements include, among other things, statements regarding future events and the future financial performance of CP All that involve risks and uncertainties. Readers are cautioned that these forward-looking statements are only predictions and may differ materially from actual future events or results. Any projections in the fact sheet are based on limited information currently available to CP All, which is subject to change. Actual events or results could differ materially and no reader of the fact sheet should assume later that the information provided today is still valid. Such information speaks only as of the date of the fact sheet.

## Thailand Retail Value: Marginal Growth



Source: BOT and industry estimates

- In 2007, retail sector valued Baht 2.4 trillion with the growth rate of $3 \%$ due to lower consumer confidence, turmoil in political situation and unrest in the South.
- In 2008, retail sector has estimated the growth of $5 \%$ with the sign of political stability and recovery of consumer consumption

Connected transactions： Disposition of Lotus Supercenter Business in PRC

## Current Lotus Shareholding

Current Holding Strucłure of Lołus Central



CP All will receive CB from the disposition

1.The reorganization of SLS by disposing of its 22 non-performing stores to CPH.
2. CP ALL and LDI will dispose the SLS interests held through 55\% shareholding in YSI of to CTEI.

Consideration: CTEI's CB to CP ALL and LDI in the amount of HKD 891.2 million or Baht 3,918 million.
3. In addition, CP ALL and/or LDI will subscribe CB issued by CTEI in the amount of HKD 156.4 million or Baht 687.6 million

| CB terms and conditions: |  |
| :--- | :--- |
| Maturity | 3 years extendable to 5 |
|  | years |
| Interest | $1 \%$ per annum |
| Conversion price | HKD 0.39 /share |

## CTEI Post Restructuring

## CTEI restructuring

: acquire 19 performing stores and dispose 11 non-performing stores in the North : extends its presence in Northern, Central and Southern regions of the PRC with operating 40 performing stores
: create synergy through economy of scale and collective purchasing power with vendors and suppliers


Hees better withall

## CTEI Financial Impact

Financial impact of the restructuring as if the Restructuring had been completed as of December 31, 2006.

The CTEI Group
before restructuring
units in million HKD
Total Assets 2,459.1

Total Liabilities
2,528.5

Net Asset Value (69.4)

Revenue $\quad 3,482.8 \quad 6,892.0$

Net Loss (347.5)

EBITDA
(133.1)

The Enlarged CTEI Group after restructuring

7,887.4

6,597.3
$1,290.1$
(335.5)
140.5

