## C.P. Seven Eleven Public Company Limited



Presentation of 1Q07 results
May 2007

## Financial Highlights

Units in Million Baht

## Consolidated

| Total Revenue | 26,128 | 28,334 | $+8.4 \%$ |
| :---: | :---: | :---: | :---: |
| Net Profits | 489 | 583 | $+19.2 \%$ |
| Company Only |  |  |  |
| Total Revenue | 16,119 | 18,948 | $\mathbf{+ 1 7 . 6 \%}$ |
| Net Profits | 551 | 725 | $+31.6 \%$ |


| Year | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: |
| Total Revenue (Consolidated) | 77,840 | 98,948 | 104,879 |
| Net Profits (Consolidated) | 1,198 | 1,508 | 1,332 |

## Share Capital Information

- Price (May 9, 2007) : Bt 8.00
. Hi/ Low (YID) : Bt 8.25/5.45 per share
- Average daily tumover : Bt 32.60 million
. No. of shares : 4,457,390,453 (Par Bt 1)
. Market c apitalization : Bt 35,659.12 million
- Major shareholders : CPGroup 44.7\%
AIA 9.0\%

GIC 6.6\%

- First trade date : October 14, 2003
- Dividend Payment 2004 : Bt 2.25 per share (payout ratio of 59\%)
- Dividend Payment 2005 : Bt 0.30 per share (payout ratio of 88\%)
. Dividend Payment 2006 : Bt 0.25 per share (payout ratio of 84\%)


## Sales \& Services Income by Segments



Bt 94,356 million


Bt 99,770 million
1Q06

1 Q07


Bt 24,755 million


Bt 27,015 million

- Proportionate consolidation

Revenue breakdown

| Bt.million / \% of Total | $\underline{2005}$ |  | $\underline{2006}$ |  | $\underline{1006}$ |  | 1007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Thailand | 69,408 | 89\% | 72,451 | 88.8\% | 16,599 | 86.3\% | 19,681 | 88.8\% |
| PRC | 8,597 | 11\% | 9,173 | 11.2\% | 2,641 | 13.7\% | 2,491 | 11.2\% |
| Total | 78,005 | 100\% | 81,624 | 100.0\% | 19,240 | 100.0\% | 22,172 | 100.0\% |
| Operating profit breakdown |  |  |  |  |  |  |  |  |
| Bt.million / \% of Total | $\underline{2005}$ |  | 2006 |  | 1Q06 |  | 1007 |  |
| Thailand | 2,828 | 114.3\% | 3,583 | 138\% | 884 | 116.3\% | 1,124 | 122.2\% |
| PRC | -353 | -14.3\% | -986 | -38\% | -124 | -16.3\% | -204 | -22.2\% |
| Total | 2,475 | 100.0\% | 2,597 | 100\% | 760 | 100.0\% | 920 | 100.0\% |

Note: All data are before elimination
Source: C.P. Seven Eleven's calculation


## Businesses in Thailand

## Convenience Store Business :

## "7-Eleven"



Stand-alone /In PIIgas station


Copporate / Franchise / Sub area


| Stores/Year | 2004 | 2005 | 2006 | $1 Q 07$ |
| :---: | :---: | :---: | :---: | :---: |
|  <br> Suburban | 1,571 | 1,748 | 1,960 | 2,038 |
| Provincial | 1,290 | 1,563 | 1,824 | 1,874 |
| Total | 2,861 | 3,311 | 3,784 | 3,912 |
| Expansion | +464 | +450 | +473 | +128 |

## Sales and Spending perTicket

Avg. Same Store Sales per Store per Day*


| Year | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: | :---: |
| Same Store Sales (Bt) | 55,023 | 60,886 | 65,607 |
| SSS Growth | $6.7 \%$ | $10.7 \%$ | $7.8 \%$ |
| Spending Per Ticket (Bt) | 56 | 58 | 56 |
| No. of customer/store/day | 956 | 1,032 | 1,156 |

Spending per Ticket



Note : *C alculated based on number of stores opened at the end of the previous comparable period i.e. stores underoperation of at least 1 year. The figures of average same store sales include phone card and are used forcomparison only.

## Product Sales Mix \& Gross Margin Mix

Product Sales Mix


Gross Margin Mix


- Food has slightly been increasing due to higher sales portion of food service and special item. Corresponding to our strategy of moving towards convenience food store, we aim to increase a portion of food.
- Food and non food gross margin remain unchanged around $27 \%$ and $12.6 \%$ respectively. Food has continued the key challenge to attract new customers and sustain growth.


## Convenience Store Performance



## Cotus ：SUPERCENTER：



## Business in PRC Supercenter Business ：Lotus Shanghai



－In 1Q 07，there is no opening of new stores； thus，total Lotus stores remain unchanged at 43 ．

| No．of Stores | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: | :---: |
| Shanghai | 14 | 19 | 20 |
| Others | 11 | 21 | 23 |
| Total | 25 | 40 | 43 |

Note ：SLS has commenced contract since J uly 2004 to manage another 2 Lotus stores in Wuhan without title to any assets in accordance with an agreement to manage an outlet between SLS and two localcompanies

## Average Sales／Store／Day and Product Mix

## Avg．Sales／Store／Day



Sales persq．m．


| Year | 2004 | 2005 | 2006 |
| :---: | :---: | :---: | :---: |
| Same Store Sales（000 RMB） | 797 | 626 | 476 |
| Sales per sq．m．（RMB） | 70 | 51 | 43 |

ProductSales Mix（\％）


■ Fresh foods $\quad$ Dry grocery $\quad$ Hardline $\quad$ Apparel

Gross Margin Mix（\％）


Sales and Service Income
Million Baht

$\square$ Sales and Service Income Other Operating Income

| Year | 2004 | 2005 | 2006 |
| :---: | ---: | ---: | :---: |
| Sales \＆Service Income | 23,498 | 31,310 | 33,085 |
| Cost of Sales \＆Service <br> and Operating Expenses | 22,974 | 32,500 | 36,406 |
| Operating Profits | 524 | $-1,190$ | $-3,321$ |

Note ：All data are before elimination．

Interest income are included in Other Operating Income．

Costs of Sales \＆Service and Operating Exp．


■ Costs Sales and Service Operating Expense

## Operating Profit



## Financial Highlights: 1Q07 Consolidated



Total Revenue


## Net Profits



| Year | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: | :---: |
| Revenue (Bt mn) | 77,840 | 98,948 | 104,879 |
| Net Profit (Bt mn) | 1,198 | 1,508 | 1,332 |

## Operating profit (By Business Segment)




| Operating profit (Bt mn) | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: | :---: |
| 7-Eleven | 1,602 | 2,316 | 2,863 |
| Lotus | 524 | $-1,190$ | $-3,321$ |
| Others | 441 | 512 | 720 |
| Total | $\mathbf{2 , 5 6 7}$ | $\mathbf{1 , 6 3 8}$ | $\mathbf{2 6 2}$ |

Note : All data are before elimination.
: Other businesses ma inly a re comprised of Counter Service, Retailink, CPRAM and others.
: Operating profit is prior to minority interests adjustment.

## Selling and Administrative Expenses

## 1Q07 Breakdown for Company Only




| - Personnel Expenses | - Store M gt Fees |
| :---: | :---: |
| - Depre\&Amor | - Utilities |
| - Rental | $\square$ Advertising |
| - Others* |  |


| SG \&A | $\mathbf{2 0 0 4}$ | 2005 | 2006 |
| :---: | :---: | :---: | :---: |
| SG\&A Expense (Bt mm) | 15,012 | 20,485 | 25,927 |
| $\%$ of total revenue | $19.3 \%$ | $20.7 \%$ | $24.7 \%$ |

* Others are comprised of royalty fee, professional fee, R\&D, and transportation etc.


## Key performance ratio



## Future and Capex Pian

## Future Plan

## 7-Eleven Store Expansion

- Plan to open at 400-450 stores in 2007 comprising of
- 3/4 stand alone VS $1 / 4$ PTT
- Franchise : Corporate 60:40
- Bangkok: Provincial 45:55
- Target to reach 5,000 stores by year 2010
- Target to achieve 3-5\% same store sales growth for the next 3-5 years

Product Strategy

- Foods:Non-Foods 50:50
- Reta iler Initiative : Store assortment


## Lotus Shanghai

- Plan to expand a round 2-5 stores in 2007


## 2007 Projected CAPEX

## Thailand

- 400-450 stores expansion 1,300
- 400 stores renovation 400
- Investment in subsidia ries \& DC 1,000
- Fixed a ssets \& IT system 500

Total
3,100

## Investment in PRC

- Lotus Shanghai

$$
\text { 2-5 stores expansion } 500-1,250
$$

Million Baht3,100

## Appendix



## Store Types



Invested by CP7-11 \& run by company's employees

- CP7-11 is responsible formerchandise cost
- Franc hisees pay entrance fee to CP7-11
- Franchisees are responsible for store-level expenses
- Run by franchisees with close supervision of CP7-11
- Different types of franc hises has charged different rates of revenue \& expense sharing


## - CPT-11 records

 sales and COGS- CPT-11 pays "outet management fee" on avg. 50\% of store gross profit to these franchisees
- Licensed by CP7-11 to exclusively open 7-Eleven stores in specific area, i.e. Phuket, Yala, Chiengmai, and UbonRatchthani
- Franchisees pay royalty fee to CP7-11


## Group Stucture of C.P. Seven Eeven Public Company



* No longer commencing operation


## Subsidiaries and Afiliates

## Counter Senvice Co., Ltd.

Type of business : Bill payment collection
Registered capital: Baht 70 million

## C.P. Retailing and Marketing Co., Ltd.

Type of business: Manufacturer and distributor of frozen food and bakery

Registered capital: Baht 600 million

## Retailink (Thailand) Co., Ltd.

Type of business: Distributor and maintenance of retail equipment
Registered capital: Baht 20 million

## Gosoft (Thailand) Co., Ltd.

Type of business: Information technology services
Registered capital: Baht 2 million

## Shanghai Lotus Supemarket Chain Store Co., Ltd.

Type of business : Supercenter business
Registered capital: USD 84 million
M.A.M. Heart Co., Ltd.

Type of business : Marketing services
Registered capital: Baht 1 million

## Dynamic Management Co., Ltd.

Type of business: Logistic servic es
Registered capital: Baht 2 million

## Suksapiwat Co., Ltd.

Type of business : Vocational school
Registered capital: Baht 810 million

## Thai Smart Card Co., Ltd.

Type of business: Payment of goods and services through Smart Card

Registered capital: Baht 800 million

## Panyatara Co., Ltd.

Type of business: Training business
Registered capital: Baht 1 million

Before Feb 2004 Phone card revenues were booked under CVS segment
Feb 2004 Phone card revenues were booked under Other Business segment
In segmentation report, sale, cost of sales and operating profit under Other Business will be increased and vice versa under CVS.

Sept 2005 Phone card revenues were booked under CVS segment Impact

Oct 2005 Phone card revenues of two mobile phone operators were booked as commission eamed.
Impact In consolidated, the company only and segmentation reports, sale and cost of sales will be reduced but service inc ome will be increased. However, operating profit remains unchanged.

Jan 2007
Accounting policy change regarding investment in subsidiaries and associates in the company only report from equity method to cost method starting from J an 1, 2007 onward.
Impact
Net profit shown in the company only report will be different from that shown in consolidated financial statement

## Disclaimer :

This document may be deemed to contain forward-looking statements These forward-looking statements include, a mong otherthings, statements regarding future events a nd the future financial performance of CP7-11 that involve risks and uncerta inties Readers are cautioned that these forward-looking statements are only predictions and may differ materially from actual future events or results. Any projections in the fact sheet are based on limited information currently available to CP7-11, which is subject to change. Actual events or results could differ materially a nd no reader of the fact sheet should

