## C.P. Seven Eleven Public Company Limited



Presentation 1Q06 results

May 2006

## Financial Highlights

Units in Million Baht
1Q05
1Q06
Change
Total Revenue
Net Profit

$$
\begin{array}{rrr}
24,298 & 26,124 & +7.5 \% \\
470 & 489 & +4.0 \%
\end{array}
$$

| Year | 2003 | 2004 | $1 Q 05$ | $2 Q 05$ | $3 Q 05$ | $4 Q 05$ | 2005 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue | 60,731 | 78,366 | 24,298 | 23,565 | 25,635 | 25,449 | 98,948 |
| Net Profit | 1,339 | 1,696 | 470 | 387 | 374 | 278 | 1,508 |

## Share Capital Information

```
ß Price (May 10,2006)
@ Hi/Low (YTD) : Bt 7.85/5.35 per share
B Average daily turnover: Bt 26.0 million
B No. of shares : 4,434,571,200 (Par Bt 1)
B Market capitalization : Bt 34,811 million
& Major shareholders : CP Group 45.0%
AIA 9.0%
GIC 6.0%
```

B First trade date
в Dividend Payment 2003
B Dividend Payment 2004
B Dividend Payment 2005
: Bt 7.85
: Bt 7.85/5.35 per share
: Bt 26.0 million
: 4,434,571,200 (Par Bt 1)
: Bt 34,811 million
: CP Group 45.0\% GIC $\quad 6.0 \%$
: October 14, 2003
: Bt 1.75 per share (payout ratio of $54 \%$ )
: Bt 2.25 per share (payout ratio of 59\%)
: Bt 0.30 per share (payout ratio of $88 \%$ )

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## Sales \& Services Income by Segments

1Q05

Bt. 23,156 million

| Revenue breakdown |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Bt.million / \% of Total | 1 Q05 |  | 1 Q06 |  |
| Thailand | 15,582 | 87.4\% | 15,862 | 85.7\% |
| PRC | 2,250 | 12.6\% | 2,641 | 14.3\% |
| Total | $\underline{\underline{17,832}}$ | 100.0\% | $\underline{18,503}$ | $\underline{\underline{100.0 \%}}$ |
| Operating profit breakdown |  |  |  |  |
| Bt.million / \% of Total | 1 Q05 |  | 1 Q06 |  |
| Thailand | 677 | 104.3\% | 834 | 117.6\% |
| PRC | -28 | -4.3\% | -125 | -17.6\% |
| Total | $\underline{649}$ | $\underline{\underline{100.0 \%}}$ | 709 | $\underline{\underline{100.0 \%}}$ |

- Proportionate consolidation



## Store Type Breakdown



Stand-alone /In PTT gas station


Corporate / Franchise / Sub area


| Stores/Year | 2003 | 2004 | 2005 |
| :---: | :---: | :---: | :---: |
| BKK \& Suburban | 1,359 | 1,571 | 1,748 |
| Provincial | 1,038 | 1,290 | 1,563 |
| Total | 2,397 | 2,861 | 3,311 | $\rightarrow$ Ined

## Sales and Spending per Ticket



| Year | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ |
| :---: | :---: | :---: | :---: |
| Same Store Sales (Baht) | 51,584 | 55,023 | 60,886 |
| SSS Growth | $11.6 \%$ | $6.7 \%$ | $10.7 \%$ |
| Spending Per Ticket (Baht) | 52 | 56 | 58 |
| No. of customer/store/day | 977 | 956 | 1,032 |




Note * Calculated based on number of stores opened at the end of the previous comparable period i.e. stores under operation of at least 1 year.
${ }^{* *}$ Calculated based on total number of stores at the end of the period.
*** The figures of both avg. same store sales and all store sales include phone card and are used for comparison only.

## Product Sales Mix \& Gross Margin Mix

Product Sales Mix


Gross Margin Mix

ß Non food expands faster because of a robust growth of T\&E products. Food remains the key challenge to attract new customers and sustain growth.
ß Food margin has been hovering around $26-27 \%$ depending on product mix. For non-food gross margin, it has shown slightly declined due to thin margin of T\&E products. However, T\&E sales enhances profitability in absolute terms, helps to attract customers, and creates cross-selling opportunity.

Convenience Store Performance

Sales and Service Income


| Year | 2003 | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ |
| :---: | :---: | :---: | :---: |
| Sales \& Service Income | 42,756 | 54,783 | 67,506 |
| Cost of Sales \& Service | 40,646 | 52,170 | 64,270 |
| Operating Profit | 1,751 | 2,060 | 2,521 |




## Business in PRC Supercenter Business: Lotus Shanghai



## Store Network

Stores


SWe added another 2 supercenter stores in 1Q06, resulting in total of 20 stores in Shanghai and 22 stores in other provinces.

| No. of Stores | 2003 | 2004 | 2005 |
| :---: | :---: | :---: | :---: |
| Shanghai | 10 | 14 | 19 |
| Others | 5 | 11 | 21 |
| Total | 15 | 25 | 40 |

Note : SLS has commenced contract since July 2004 to manage another 2 lotus stores in Wuhan without title to any assets in accordance with an agreement to manage an outlet between SLS and two local companies

## Average Sales/Store/Day and Product Mix

Avg. Sales/Store/Day



| Year | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ |
| :---: | :---: | :---: | :---: |
| Same Store Sales <br> (000 RMB) | 798 | 797 | 626 |
| Sales per sq.m. <br> (RMB) | 82 | 70 | 51 |



## Supercenter Performance

Sales and Service Income


- Sales and Service Income Other Operating Income

| Year | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ |
| :---: | :---: | :---: | :---: |
| Sales \& Service Income | 17,889 | 23,483 | 31,292 |
| Cost of Sales \& Service | 17,668 | 22,969 | 32,490 |
| Operating Profit | 221 | 514 | $-1,198$ |

Costs of Sales \& Service and Operating Exp.


Financial Highlights : 2005 Consolidated


## Revenues



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## Operating profit (By Business Segment)




| Operating profit <br> $(\mathrm{Bt} \mathrm{mn})$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ |
| :---: | :---: | :---: | :---: |
| 7Eleven | 1,542 | 921 | 2,001 |
| Lotus | 221 | 515 | $-1,198$ |
| Others | 209 | 1,138 | 529 |
| Total | 1,972 | 2,574 | 1,332 |

Note: Other businesses mainly comprise of Counter Service, Retailink, CPRAM and others

## Selling and Administrative Expenses




| SG\&A | 2003 | 2004 | 2005 |
| :---: | :---: | :---: | :---: |
| SG\&A Expense <br> (Bt mn) | 11,263 | 15,012 | 20,485 |
| \% of total <br> revenue | $18.6 \%$ | $19.2 \%$ | $20.7 \%$ |

$\qquad$

## Key performance ratio

ROAA


Cash


ROAE


Cash Cycle Day


Note: annualized return is calculated by multiplying quarterly return with 4.
$\qquad$

## Future and Capex Plan



## 2006 Projected Capex

## Thailand

## Million Baht

B 400-450 stores expansion 1,300
B 400 stores renovation 400
B Investment in subsidiaries \& DC 800
B Head office expansion \& IT system 500

## Total

3,000
Investment in PRC
B Lotus Shanghai 10-15 stores expansion $2,500-3,700$

## Appendix

## Store Types



Invested by CP7-11 \& run by company's employees

- CP7-11 is responsible for merchandise cost
- Franchisees pay entrance fee to CP7-11
- Franchisees are responsible for store-level expenses

CP7-11 records sales and COGS CP7-11 pays "outlet management fee" on avg. $50 \%$ of store gross profit to these franchisees


## Group Structure of C.P. Seven Eleven Public Company



## Subsidiaries and Affiliates

## Counter Service Co., Ltd.

Type of business : Bill payment collection Registered capital: Baht 70 million

## C.P. Retailing and Marketing Co., Ltd.

Type of business: Manufacturer and distributor of frozen food and bakery
Registered capital: Baht 350 million

## Retailink (Thailand) Co., Ltd.

Type of business : Distributor and maintenance of retail equipment
Registered capital: Baht 20 million

## Gosoft (Thailand) Co., Ltd.

Type of business : Information technology services Registered capital: Baht 2 million

## M.A.M. Heart Co., Ltd.

Type of business : Marketing services Registered capital: Baht 1 million

## Dynamic Management Co., Ltd.

Type of business : Logistics services Registered capital: Baht 2 million

## Suksapiwat Co., Ltd.

Type of business : Vocational school Registered capital: Baht 810 million

## Thai Smart Card Co., Ltd.

Type of business : Payment of goods and services through Smart Card
Registered capital: Baht 395 million

## Shanghai Lotus Supermarket Chain

 Store Co., Ltd.Type of business : Supercenter business

## Put options

## CRF is entitled to exercise the option when any of the following events is met:

1) YSI or a holding company of YSI to be established for listing purposes cannot be listed on the Hong Kong Stock Exchange or such other stock exchange acceptable to the Company, LKI and CRF by the Closing Date's fifth anniversary or, if mutually agreed in writing by the Company and CRF, by such a later date not later than the sixth anniversary ("Listing Deadline") of the Closing Date (March 27, 2000).
2) YSI and subsidiaries do not meet annual consolidated after tax net profit targets of USD 25.73 million for the year on which the fourth anniversary of the Closing Date falls, and of USD 35.42 million for the year on which the fifth anniversary of the Closing Date falls.
3) During the period from the Closing Date to the first trading day of the Listing or the Listing Deadline whichever is earlier, the Company, LDI or their affiliates do not comply with the Deed of Shareholders Agreement.

Put option price: CRF would receive an exercise price in cash equal to its total investment amount in YSI plus interest on such amount compounded annually at the rate of $10 \%$ per annum covering the given period from the Closing Date to the date of receipt of payment by CRF.

Complete

## Changes in Accounting

Before Feb 2004 Phone card revenues were booked under CVS segment.
Feb 2004

Sept 2005
Oct 2005
Phone card revenues were booked under Other Business segment.

Phone card revenues were booked under CVS segment.
Phone card revenues of two mobile phone operators were booked as commission earned.

[^0]
[^0]:    Disclaimer
    This document may be deemed to contain forward-looking statements. These forward-ooking statements include, among other things, statements regarding future events and the future financial performance of CP7-11 that involve risks and uncertainties. Readers are cautioned that these forward-looking statements are only predictions and may differ materially from actual future events or results. Any projections in the fact sheet are based on limited information currently available to CP711, which is subject to change. Actual events or results could differ materially and no reader of the fact sheet should assume later that the information provided today is still valid. Such information speaks only as of the date of the fact sheet.

