



No. Nor lor bor 006/2025

Date : April 2, 2025

Subject : Invitation to the Annual General Meeting of Shareholders for year 2025

To : Shareholders

- Enclosures:
1. Notification of the Company's Meeting (Barcode registration form)
  2. Information of the persons nominated to be elected as the directors
  3. Definition of the qualifications of CP ALL Plc. Independent Director
  4. The detail of Auditors
  5. The detail of the Directors proposed by the Company to act as Proxies of Shareholders
  6. The Company's Articles of Association, concerning the Shareholders' Meeting
  7. Annual Report for the year 2024 including the Financial Statements 2024 (Form 56-1 One Report) and Sustainability Report for 2024 (QR Code) and QR Code Downloading Procedures
  8. Proxy forms (Form A, Form B and Form C)
  9. Manual to Attend the Annual General Meeting of Shareholders for year 2025 and Voting through Electronic means (E-AGM) by IR PLUS AGM Application
  10. Reply Paid Envelope

To comply with the Company's Articles of Association Article 25, the meeting of the Board of Directors of CPALL Public Company Limited No. 1/2025 on February 25, 2025 had a resolution to call for the Annual General Meeting of Shareholders for the Year 2025 to be held on Friday, April 25, 2025 at 14.00 hrs. through electronic means (E-AGM) only, by IR Plus AGM application which is certified by ETDA (the Certificate No. ETDA67-001). The Meeting will be conducted in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and Notification of Ministry of Digital Economy and Society Re: Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 (2020) (Including the amendment) and the Company's Data Privacy Policy in accordance with the Personal Data Protection Act B.E. 2562 (2019) in order to protect personal data of shareholders in the collection, use and disclosure of personal data. The Company had scheduled the Record date on March 12, 2025 to determine the shareholders entitled to attend the Annual General Meeting of Shareholders, the agenda for the meeting are as follows:

**Agenda 1. To acknowledge the report of the Board of Directors which propose the meeting for reporting the Company's operations for the last year.**

Facts and Reasons

The operation results of the Company for the year 2024 were reported in the Annual Report and the Financial Statements of the Company distributed together with this invitation notice (Enclosure no. 7, Annual report, in the subject of "Nature of Business" "Management Discussion and Analysis" and "Financial Statements") which could be summarized as follows:

	Stores opened in year 2024	Total stores as of December 31, 2024	
<b>Number of stores</b>			
Classified by location			
- Bangkok	59	3,700	branches
- Suburb	141	2,735	branches
- Upcountry	500	8,810	branches
Total	700	15,245	branches

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	<u>Stores opened in year 2024</u>	<u>Total stores as of December 31, 2024</u>	
Classified by ownership			
- Corporate	407	7,743	branches
- Store Business Partner	259	6,594	branches
- Sub Area	<u>34</u>	<u>908</u>	branches
Total	<u>700</u>	<u>15,245</u>	branches

### Financial statements for the year ended December 31, 2024

#### Million Baht

#### Separate:

- Total assets	454,812	Increased 2.28% from previous year
- Shareholders' equity	96,335	Increased 14.39% from previous year
<i>(Included Subordinated Perpetual Debentures 9,955 Million Baht)</i>		
- Revenue from sale of goods and rendering of services	439,787	Increased 10.07% from previous year
- Total Income	473,009	Increased 10.13% from previous year
- Net profit	21,564	Increased 40.00% from previous year

#### Consolidated:

- Total assets	944,120	Increased 1.90% from previous year
- Shareholders' equity	319,611	Increased 5.97% from previous year
<i>(Included Subordinated Perpetual Debentures 9,955 Million Baht)</i>		
- Revenue from sale of goods and rendering of services	958,998	Increased 7.12% from previous year
- Total Income	987,794	Increased 7.23% from previous year
- Net profit attributable to equity holders	25,346	Increased 37.14% from previous year

#### Board's Opinion

The Meeting of Shareholders should acknowledge the operating results of the Company for the year 2024.

### **Agenda 2. To consider and approve the Statement of Financial Position and Statement of Income for the year ended December 31, 2024**

#### Facts and Reasons

The Statement of Financial Position and Statement of Income for the year ended December 31, 2024 which were audited by the auditors are appeared in the audit report of certified public accountant and financial statements enclosed herewith (Enclosure no. 7 "the Financial Statements 2024"). It could be summarized as follows:



**Separate:**

	<u>Baht</u>
- Total assets	454,812,368,656
- Total equity	96,335,365,565
- Revenue from sale of goods and rendering of services	439,786,947,898
- Total Income	473,009,380,740
- Profit for the year	21,563,607,070
- Basic earnings per share	2.35

**Consolidated:**

- Total assets	944,120,289,962
- Total equity	319,610,719,443
- Equity attributable to equity holders of the Company	126,860,243,054
- Revenue from sale of goods and rendering of services	958,997,820,330
- Total Income	987,793,941,427
- Profit for the year	29,511,586,397
- Profit for the year, attributable to equity holders of the Company	25,345,840,862
- Basic earnings per share	2.77

Board's Opinion

After considering the matter, the Board of Directors is of the opinion that the Meeting of Shareholders should approve the Statement of Financial Position and Statement of Income for the year ended December 31, 2024 which was audited by certified public auditor and reviewed & agreed by Audit Committee.

Resolution

This matter shall be passed by the affirmative resolution of a majority vote of the total number of votes of shareholders who attend the meeting and cast their votes.

**Agenda 3. To consider and approve an appropriation of profit and the dividend payment**

Facts and Reasons

According to the Articles of Association of the Company, the Company must appropriate its annual net profit for legal reserve not less than 5% of annual net profit after deduction of brought forward deficit (if any) until this reserve shall be not less than 10% of the Company's registered capital or more.

At the end of year 2024, the Company had registered capital for amount of Baht 8,986,296,048, issued and paid-up share capital of Baht 8,983,101,348 and legal reserve for amount of Baht 900 million or equal to 10% of the Company's registered capital, fully appropriated according to the Articles of Association of the Company, no more additional appropriate for legal reserve from net profit of the year 2024.

The Company has a policy to pay dividend to the shareholders at approximate 50% of net profit from the separate financial statements from operation after deduction of income tax and legal reserve in each year and from the consolidated financial statements in additional consideration. However, the dividend payment policy may be changed if the board of directors considers the company's financial position, economic situation, the operating



result, the ability to repay the principal and interest in accordance with the terms of long-term loan contract including future investment plans and agrees to propose the meeting of shareholders to consider other alternatives.

In addition, the Company is obliged to comply with the terms and conditions of various types of debentures, which are in case the Company defaults on payment of interest or defaults on any payments related to the debentures or postpones interest payments on debenture (as the case may be), the Company will not pay dividends to shareholders.

From the operation result of the year 2024, the Company earned a net profit according to separate financial statements amounting to Baht 21,563,607,070 with Baht 2.35 of earnings per share. The profit attributable to the Equity holders of the Company from consolidated financial statements was Baht 25,345,840,862 with Baht 2.77 of earnings per share. After considering the Company's financial position and the operating result, the Shareholders should consider the payment of dividend for the year 2024.

#### Board's Opinion

After considering the matter, the Board of Directors is of the opinion that the Meeting of Shareholders should approve not to appropriate its annual net profit for legal reserve, due to the Company has legal reserve fully appropriated according to the Articles of Association of the Company.

In addition, the Meeting of Shareholders should approve the dividend payment distributed from the operating results for the year 2024 at Baht 1.35 per share (One Baht and thirty-five Satang) for Shareholders holding 8,983,101,348 shares, total dividend payment in amount of Baht 12,127,186,819.80 or equal to 56% of net profit after income tax from separate financial statements. The above dividend payment is complied with stipulated dividend payment policy of the Company.

The Company has scheduled the Record date on May 7, 2025 to determine the shareholders entitled to receive the dividend. The dividend payment will be made on May 23, 2025. However, the rights concerning the Company's dividend payment will be reserved upon Shareholders' approval.

Furthermore, Shareholders who are ordinary person can credit personal income tax of dividend received from the Company according to the Revenue Code, Section 47 Bis. Due to the dividend payment distributed from the profit which the Company paid 20% of net profit for corporate income tax. Therefore, the income tax credit for this dividend is equal to the number of dividend multiply by 20/80.

### Statistics of dividend payment

Details of Dividend Payment	2021	2022	2023	2024 (proposed year)
1. Number of shares (Million shares)	8,983	8,983	8,983	8,983
2. (A) Net profit - Separate Financial Statements (Million Baht)	9,032	11,400	15,403	21,564
3. Earnings per share – Separate Financial Statements (Baht : share)	*0.89	*1.18	*1.66	*2.35
4. (B) Net profit – Consolidated Financial Statements (Million Baht)	12,985	13,272	18,482	25,346
5. Earnings per share – Consolidated Financial Statements (Baht : share)	*1.33	*1.39	*2.01	*2.77
6. Annual Dividend Total Dividend (Baht : share)	0.60	0.75	1.00	1.35
7. Total dividend payment (million Baht)	5,390	6,737	8,983	12,127
8. % Dividend payout ratio – Separate Financial Statements (A)	60%	59%	58%	56%
9. % Dividend payout ratio – Consolidated Financial Statements (B)	42%	51%	49%	48%

Remarks \*Earnings per share is calculated by deducting cumulative interest payment on subordinated perpetual debentures.

#### Resolution

This matter shall be passed by the affirmative resolution of a majority vote of the total number of votes of shareholders who attend the meeting and cast their votes.

#### **Agenda 4. To consider and elect directors to replace the directors who retire by rotation.**

##### Facts and Reasons

According to the Public Company Act B.E. 2535 and the Company's Articles of Association, Article 11, stipulated that one-third of directors shall retire by rotation at each General Meeting of Shareholders or, if their number is not a multiple of three, the number nearest to one-third shall retire from office. The Directors to retire from office in the first and the second years after registration of the Company shall draw lots. In the subsequent years, the Directors who are longest in office shall retire. Directors retiring by rotation are eligible for re-election.

All Directors who shall retire by rotation at the Annual General Meeting of Shareholders for year 2025 are Independent Directors as follows:

1. Mr. Padoong Techasarintr Independent Director / Chairman of Audit Committee / Sustainability and Corporate Governance Committee / Remuneration and Nomination Committee





- |                                     |           |  |
|-------------------------------------|-----------|--|
| 2. Mr. Somboon                      | Ngamlak   | Independent Director/ Audit Committee  |
| 3. Mrs. Nampung                     | Wongsmith | Independent Director/ Audit Committee  |
| 4. Adj. Pro. Prasobsook Boondech    |           | Independent Director / Chairman of Sustainability and Corporate Governance Committee   |
| 5. Pol. Gen. Dumrongsak Kittiprapas |           | Independent Director / Chairman of Remuneration and Nomination Committee / Sustainability and Corporate Governance Committee |

Since the 5 directors who retire by rotation are all independent directors, in order to comply with the Charter of the Board of Directors and the Notification of the Capital Market Supervisory Board No. Tor Jor. 28/2551 Subject: Application for and authorization to offer for sale of newly issued shares dated 15 December, 2008 (amended edition by the Notification of the Capital Market Supervisory Board No. Tor Jor. 4/2552 dated 20 February, 2009) stipulating that Listed company are required to have at least three independent directors, but not less than one-third of the 16 total directors. In accordance with the mentioned stipulation, the appointment of directors to replace those who retire by rotation must be all independent directors.

For that reason, the Independent Directors of the company must meet the requirements outlined in the CP ALL Plc. Independent Director Qualifications Definition. (Enclosure no.3)

In accordance with laws and the Articles of Association of the Company, the Meeting of Shareholders should consider and elect independent directors to replace the five directors who retire by rotation.

From September 17, 2024, to December 31, 2024, the Company offered minority shareholders the chance to suggest candidates for consideration and election as directors. The Company also made the criteria, including the proposal for the director nomination form, available on its website to notify shareholders ahead of time. No shareholder has put forward a candidate to be considered and selected as a director.

The Meeting of Remuneration and Nominating Committee considered that the committee's majority of the quorum, consisting of two independent directors out of total three members involved in the selection of directors, may give rise to accusations. As a result, in accordance with good governance and transparency principles, the Meeting agreed to propose that the Board of Directors be in charge of nominating persons who are suitability and meet the Company's independent director qualification requirements. The selected nominees will be presented to the Shareholders' Meeting for further consideration and approval.

#### Board's Opinion

The Board of Directors except Directors retiring by rotation at the Annual General Meeting of Shareholders for year 2025 had carefully considered all nominees including various qualifications from knowledge, professional, skills, age, gender, ethnicity, religion, place of birth, experience, expertise, the independence for the position of Independent Director, and special skills that are required to have, Including previous performance as a director, in accordance with the criteria and procedures for nominating qualified persons to be directors of the company in order to be in line with the Company's strategies and business



operations, by using the Board Skill Matrix for consideration, and it is of the opinion that the Meeting of Shareholders should re-elect the following five nominees who retire by rotation to be directors of the Company for another term. All five aforementioned directors meet the statutory criteria and the Company's qualifications for Independent Director, and are qualified with expertise, knowledge, and experiences to engage in the buildup benefit for the Company's business. The information of the persons nominated to be elected as the directors is enclosed herewith (Enclosure no. 2).

Although some directors have served for more than nine years, their qualifications and prestigious standing ensure that each independent director is fully competent of carrying out their duties independently. Furthermore, given the complexity of the company's commercial activities, independent directors with specific knowledge and expertise are required. A thorough understanding of the company's operations takes time to develop, thus long-term experience is a useful advantage in properly carrying out their obligations.

Persons nominated to be directors	Expertises	No. of shares As at Dec. 31, 2023	No. of shares As at Dec. 31, 2024	%of total voting shares
1. Mr. Padoong Techasarintr	Accounting and Finance, Administration and Large Organization Management, Risk Management, Crisis Management, Law and Case, Security and Society, Economics and Banking, Digital	9,824	9,824	0.00011%
2. Mr. Somboon Ngamlak	Administration and Large Organization Management, Risk Management, Crisis Management, Research and Development, Law and Case, Security and Society, Economics and Banking	None	None	-
3. Mrs. Nampung Wongsmith	Accounting and Finance, Administration and Large Organization Management, Risk Management, Economics and Banking	None	None	-
4. Adj. Pro. Prasobsook Boondech	Administration and Large Organization Management, Risk Management, Crisis Management, Law and Case, Security and Society	None	None	-
5. Pol. Gen. Dumrongsak Kittiprapas	Administration and Large Organization Management, Risk Management, Crisis Management, Law and Case, Security and Society	None	None	-

#### Resolution

This matter shall be passed by the affirmative resolution of a majority vote with the following rules and procedures:

- (1) Each shareholder shall have a number of votes equal to one share per one vote.
- (2) Each shareholder must exercise all the votes he/she has under (1) to appoint an individual or several persons to be director(s) but shall not split his/her votes among any person or group of persons.
- (3) The persons receiving the highest number of votes in descending order shall be appointed as directors depending on the requirement of directors set at such time. In the event that a number of persons receive an equal number of votes for the last directorship rendering the number of directors more than which is required, the chairman of the meeting shall have a casting vote.



For this election, it shall consider and appoint an individual to be director in each position by exercising all votes of each shareholder but not splitting votes. The person receiving the highest number of votes of each position will be appointed as a director of that position.

**Agenda 5. To consider and approve the remuneration for directors.**

Facts and Reasons

According to the Company's Articles of Association, Article 24, stipulated that a Director is entitled to have compensation from the Company in the form of salary, reward, meeting allowance, gratuity, bonus or other form of remuneration in accordance with the Articles of Association or as determined or laid down as a rule or fixed from time to time or until further change by the shareholders in meeting and is entitled to allowance and welfare benefits according to the regulation of the Company.

Board's Opinion

The Board of Directors had an opinion to propose the Annual General Meeting of Shareholders to approve the directors' remuneration on an annual basis, although the criteria and rates of remuneration have not changed since the previous shareholders' meeting was approved. The Board of Directors approved the proposal of Remuneration and Nomination Committee which was carefully considered by taking into account the following matters: conformity with the market in the same industry; former performance, experiences, duties, role and responsibilities, including the business expansion and the Company profit. It is of the opinion that the Meeting of Shareholders should approve the remuneration of directors at the same rate as the Annual General Meeting of Shareholders for year 2024 on April 26, 2024 had approved, and the same rate since the Annual General Meeting of Shareholders for year 2016 on April 21, 2016 had approved and upon approval by the shareholders, it shall come into effect from May 1, 2025, onwards as follows:

**1. Monthly remuneration**

(Baht/person)

Position	2024		2025 (Proposed Year)	
	Amount	Meeting allowance	Amount	Meeting allowance
1. Independent Director who is the Chairman of the sub-committee	120,000	None	120,000	None
2. Independent Director who is the member of the sub-committee	100,000	None	100,000	None
3. Independent Director who is not a member of the sub-committee	80,000	None	80,000	None
4. Chairman	120,000	None	120,000	None
5. Vice Chairman	100,000	None	100,000	None
6. Director	60,000	None	60,000	None

Remarks : 1. Independent Director who is the member of the sub-committee means Audit Committee and/or Sustainability and Corporate Governance Committee and/or Remuneration and Nomination Committee.

2. Independent Director who is the member in several sub-committees shall receive only the highest rate.

**2. Bonus** at the rate of 0.50% of the dividend paid to the Shareholders. The Chairman of the Board will allocate the appropriate amount of bonus to each director.





In case of the Meeting of Shareholders considered and approved the dividend payment, according to agenda 3, at Baht 1.35 per share, total dividend payment to Shareholders should be Baht 12,127.187 million. The bonus payment to directors in year 2025 would be Baht 60.636 million.

In addition to the directors' remuneration in the form of money, the Company provides other compensation and privilege in the form of Directors' and Officers' Liabilities Insurance with sum insured US Dollar 40 million and premium approximately Baht 2.7 million per year.

#### Resolution

This matter shall be passed by the affirmative resolution of vote of not less than two-thirds of the total number of votes of the shareholders who are present at the Meeting. The shareholders who are directors shall not entitle to vote.

### **Agenda 6. To consider and appoint the Company's auditors and fix their remuneration.**

#### Facts and Reasons

The Audit Committee and the management team had considered the matter about the performance, independence of auditor, the remuneration and other factors, then they had an opinion to appoint KPMG Phoomchai Audit Ltd. to be the Company's Auditor, due to their good working record and agreed to increase their remuneration according to more workload.

Moreover, the Office of Securities and Exchange Commission (SEC) had announcement to change the criteria relating to the rotation of auditor in accordance with international standards, the listed company has to change auditor if he/she has performed his/her duty in total of 7 consecutive years accounting period, such former auditor might not be re-appointed as the auditor of the Company. The Company may re-appoint such former auditor when it passed at least 5 consecutive years accounting period. The former criterion is to change auditor if he/she has performed his/her duty in total of 5 consecutive years accounting period, such former auditor might not be re-appointed as the auditor of the Company. The Company may re-appoint such former auditor when it passed at least 2 consecutive years accounting period. This change, effective on January 1, 2019, will promote the independence and create confidence for investors to use financial statements to make investment decisions.

However, to reduce impact during the first phase of the implementation of the new criteria (2019 – 2023), the SEC will allow the cease period of the former auditor to be less than 5 consecutive years accounting period but not less than 3 consecutive years accounting period. In case of auditor who is under small audit firm, the SEC will allow he/she to performed his/her duty more than 7 consecutive years accounting period, but not more than 9 consecutive years accounting period. If the auditor has been granted a waiver, it will be considered that such listed company is also granted a waiver. According to the SEC guidelines, the counting of service year of auditor will be calculated only the year that he/she signed on the financial statements.

In compliance with laws, the Articles of Association of the Company, Article 33, and the SEC's announcement, the Meeting of Shareholders should consider and appoint the auditor(s) to audit and express an opinion on the financial statements of the Company and should also consider fixing the auditors' remuneration for the year 2025.

#### Board's Opinion

After considering the matter according to the opinion of the Audit Committee, the Board of Directors is of the opinion that the Meeting of Shareholders should appoint

1. Mr. Charoen Phosamritlert C.P.A. (Thailand) Register No. 4068  
(Being the auditor who expressed opinion and signed on the Company's financial statements for years: 2006-2010, totaling 5 years passed 2 years and year 2013-2016, totaling 4 years)
2. Mr. Veerachai Ratanajaratkul C.P.A. (Thailand) Register No. 4323 and  
(Being the auditor who expressed opinion and signed on the Company's financial statements for years: 2011-2012, totaling 2 years passed 10 years and year: 2023-2024, totaling 2 years)
3. Mrs. Munchupa Singsuksawat C.P.A. (Thailand) Register No. 6112  
(Being the auditor who expressed opinion and signed on the Company's financial statements for years: 2017-2022, totaling 6 years)
4. Mrs. Piyatida Tangdenchai C.P.A. (Thailand) Register No. 11766  
(Never been the auditor who expressed opinion and signed on the Company's financial statements)

of KPMG Phoomchai Audit Ltd. as the company's auditors for the year 2025 by stipulating that any of the auditors has authority to audit and express opinion on the company's financial statements.

Furthermore, it was agreed to propose to the Meeting of Shareholders to consider and approve the remuneration in services for auditing in the year 2025 at a total of Baht 6,200,000 per year for annually auditing the Company's Separate Financial Statements and Consolidated Financial Statements, as well as for quarterly reviewing the above-mentioned financial statements, an increase of Baht 180,000 amounting to 2.99% from year 2024.

KPMG Phoomchai Audit Ltd is also the Auditor of a total of 21 Subsidiary Companies (excluded Companies under Makro Group) located in Thailand and 2 Subsidiary Companies located in overseas, Lotus Distribution Investment Limited and Albuera International Limited, the audit fees is totaling Baht 5,901,000 per year. As for the other 3 overseas Subsidiary Companies, which are Successor Investments Limited, Successor (China) Investments Limited and CPALL LAOS Co., Ltd., the audit fees are paid to KPMG overseas. Even though KPMG Phoomchai Audit Ltd. is not the auditors for other mentioned overseas and remaining Subsidiary companies, the Board of Directors will supervise the preparation of Financial Statements of the Company and its subsidiaries to be finished and issued in time.

There is no relationship or conflicts of interest among the proposed auditor and the Company and its Subsidiaries, the executives, the major shareholders, or others related to those parties. Therefore, they are independent to review and express an opinion on the Company's financial statements. The detail of auditors is enclosed herewith (Enclosure no. 4).



Audit Fee: KPMG Phoomchai Audit Ltd.

(Million Baht)	2021	2022	2023	2024	2025 (proposed year)
Total remuneration per year	5.970	5.970	5.970	6.020	6.200
Other services	None	None	None	None	None

\* The above mentioned audit fee does not include miscellaneous related expenses such as document/printing, postage stamp, communication etc. The audit firm will collect such the expenses from the company based on actual payment.

#### Resolution

This matter shall be passed by the affirmative resolution of a majority vote of the total number of votes of shareholders who attend the meeting and cast their votes.

In compliance with the Principle of Good Corporate Governance, the Company will not consider any other matters other than the agenda specified in the Invitation. Instead, the Company will provide opportunities to the shareholders to raise their opinions or questions related to the agendas proposed by the Company to the shareholders for consideration and approval as set out above.

The Company had invited all shareholders to advance propose the meeting agenda for the Annual General Meeting of Shareholders for the year 2025, from September 17, 2024 to December 31, 2024, via the SET channel and on the Company's website, but the Company had not received any proposed meeting agenda.

The Shareholders of CP ALL Public Company Limited are cordially invited to attend the Annual General Meeting of Shareholders for year 2025 at the date and time mentioned above through electronic means (E-AGM). The Company will conduct the meeting in accordance with the Company's Articles of Association enclosed herewith (Enclosure no. 6).

Besides, for Shareholders' right and benefit, in case the shareholders are unable to attend the Meeting but wish to appoint the Company's Independent Director to vote on your behalf. There should consider to appoint the director whose names and detail appeared in "The detail of directors proposed by the Company to act as Proxies of Shareholders" (Enclosure no. 5) for attending and voting. The completed and executed proxy should be submitted together with the required documents by using the reply paid envelope (no postage necessary) to **the Company Secretary Office, CP ALL Public Co., Ltd., 16<sup>th</sup> Floor, Tarasathorn Bldg., 119 South Sathorn Rd, Kwang Tungmahamek, Khet Sathorn, Bangkok 10120 before April 22, 2025, or email : utsanee@cpall.co.th**

If shareholder wish to attend the meeting by yourself or appoint a proxy and to vote through electronic means (E-AGM), please study the Manual to Attend the Annual General Meeting of Shareholders for year 2025 and Voting through Electronic Means (E-AGM) by IR Plus AGM Application in the enclosed document (Enclosure no. 9) or on the Company's website at [www.cpall.co.th/investor](http://www.cpall.co.th/investor). Shareholders who wish to use Thailand Securities Depository Company Limited's ("TSD") e-Proxy Voting system can enter proxy voting information via TSD's Investor Portal from 9.00 hrs. on April 3, 2025 until 17.00 hrs. on April 24, 2025 (Thailand time).



To prepare for the meeting, the Company will activate the E-AGM system from 9.00 hrs. on April 10, 2025 to 17.00 hrs. on April 24, 2025, allowing shareholders or their proxies to verify their identities. Shareholders or proxies can access (Log-in) the IR Plus AGM Application to attend the meeting on April 25, 2025, beginning at 12.00 hrs.

For proxy holders with a large number of documents that are Financial Institutions, Mutual Funds, or Custodians to exercise their rights on behalf of the proxy holders on the shareholders' meeting day, the Company would appreciate it if you could send the proxy form and supporting documents to the Company Secretary at the above-mentioned address before April 21, 2025. We would be deeply appreciative.

To obtain highest benefit from the Meeting, and to be valuable data for directors and the Company's management to prepare the answers, the shareholders may forward questions a head of time. Please include your first name, last name, telephone number, and email address (if available) when sending questions to the Company Secretary via e-mail : [utsanee@cpall.co.th](mailto:utsanee@cpall.co.th) or fax no. 0-2071-8621. Alternatively, can use the Company's reply paid envelope (no postage required) to transmit questions and the proxy form together.

Sincerely yours,

- *Korsak Chairasmisak* -  
(Mr. Korsak Chairasmisak)  
Vice Chairman

- Remarks : (1) For the request of the Company's Annual Report for year 2024 (form 56-1 One report) or Sustainability Report for 2024 in hard copy, please **contact the Company's Investor Relations Office at fax. 0-2071-8617 or e-mail: [investor@cpall.co.th](mailto:investor@cpall.co.th)**
- (2) The Company has announced Data Privacy Policy, to notify the shareholders of details about the collecting, use, and disclosure of your personal data. Please see further details on the Company website [www.cpall.co.th](http://www.cpall.co.th)
- (3) The company reserves the right to change the date, time, venue, and/or format of the 2025 Annual General Meeting of Shareholders as appropriate. In the event of such changes, the Company will notify shareholders in advance through the Stock Exchange of Thailand disclosure system and the Company's website.

The Company Secretary  
**CP ALL Public Co., Ltd.**  
16<sup>th</sup> Tarasathorn Bldg., 119 South Sathorn, Tungmahamek,  
Sathorn, Bangkok 10120  
Tel. 0-2071-2764, -2767 Fax. 0-2071-8621